

# Establishing Effective Al Governance Frameworks and Deployment Strategies in the Workplace

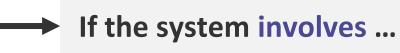
Ms Fiona Lai
Acting Assistant Privacy Commissioner
for Personal Data (Legal)

17 September 2025

# PCPD's Key Regulatory Focus on Al in the Workplace

When will PDPO apply?

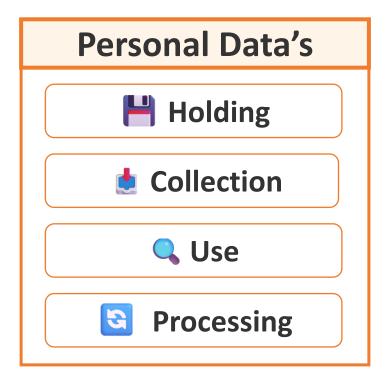
When an Al system in workplace is ...





or





Personal Data (Privacy)
Ordinance applies



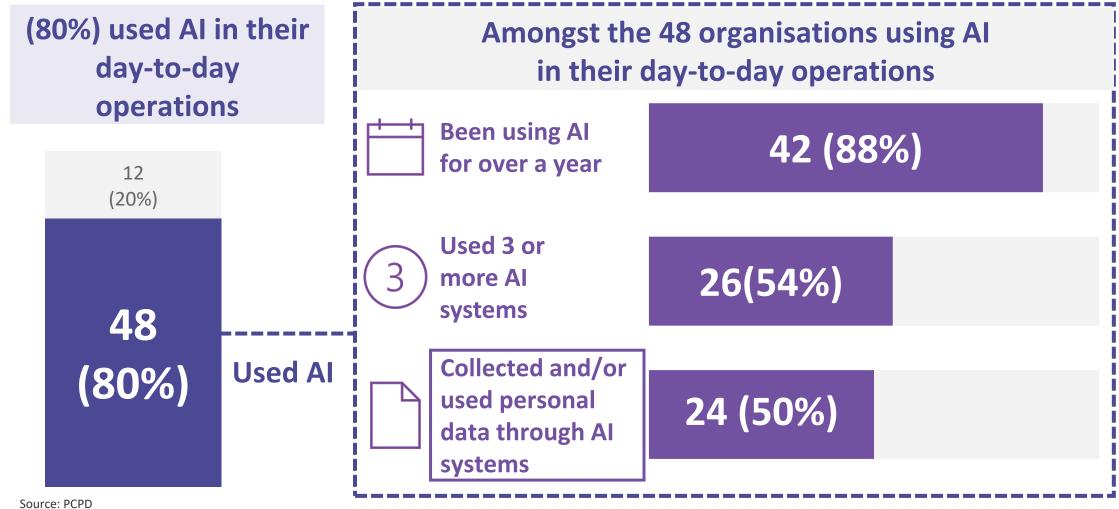


6 Data Protection
 Principles





## **Result of Compliance Checks in February 2025**







# **Key Risks**



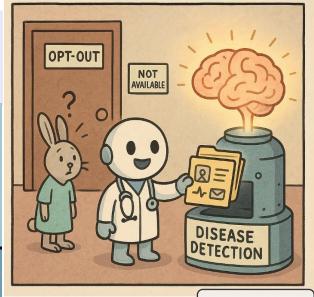


Excessive Data
Collection



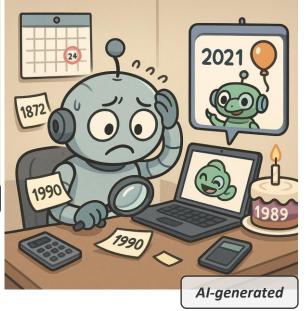


**Nisuse of PD** 



AI-generated







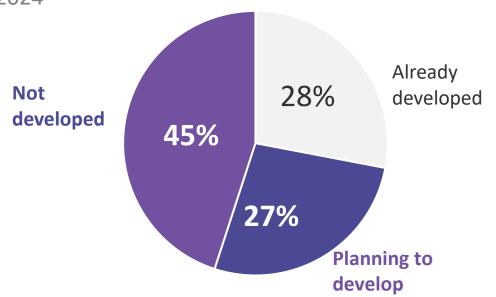


#### **Enterprises' Readiness**

# Around 30% of enterprises using Al have developed an Al security policy

#### Availability of an AI security policy

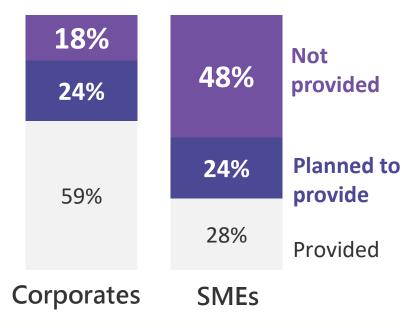
Hong Kong enterprises using AI in their operations in 2024



# There could be more AI training for employees, especially for SMEs

#### **Provision of AI training to employees**

Hong Kong enterprises using AI in their operations, 2024







# **PCPD's International Participation**

#### **Global Privacy Assembly (GPA)**





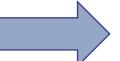
Co-chair of "Ethics and Data Protection in Artificial Intelligence Working Group"



Strategic role in international collaboration on privacy protection and security in the context of Al



- Facilitate exchanges and cooperation with international counterparts
- **Undertake global joint** actions as appropriate





**Co-sponsor of 3 Resolutions** 

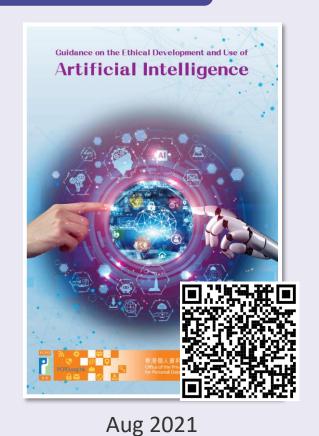
- Resolution on Accountability in the **Development and Use of Al**
- Resolution on **Generative AI Systems**
- Resolution on Al and Employment





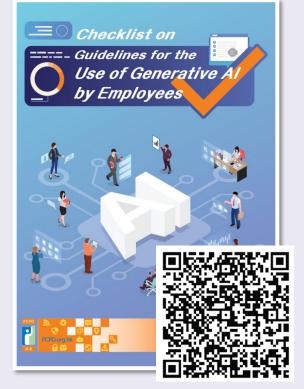
## PCPD's Guidance in response to AI development

#### **Organisations**





Jun 2024





#### **Public**



Sep 2023





#### **Artificial Intelligence: Model Personal Data Protection Framework**





**AI Strategy** 



Governance **Considerations** 



Governance **Structure** 



**Training and Awareness** Raising



Lower Risk level of Al system





Al makes decisions without human intervention



#### Human-in-command

Human actors oversee the operation of AI and intervene whenever necessary



#### Human-in-the-loop

Human actors retain control in the decision-making process

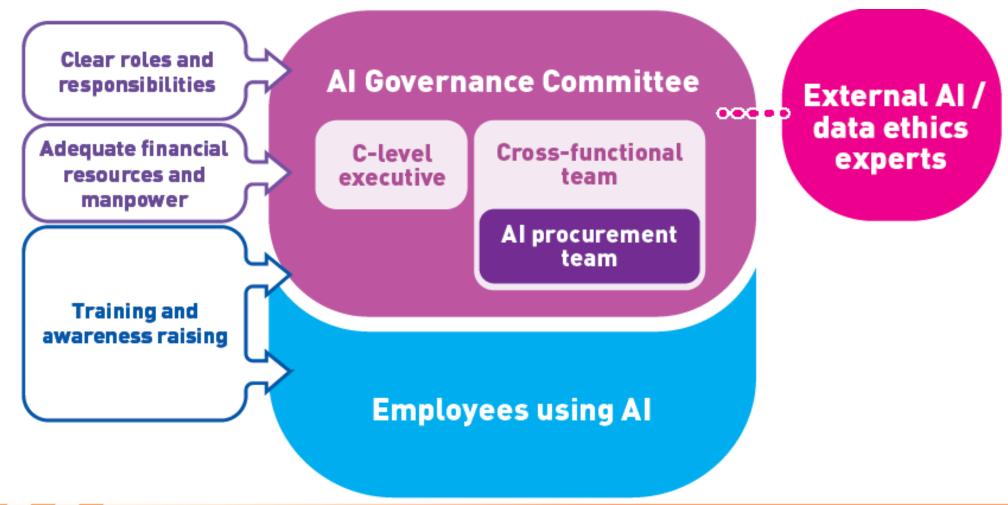




#### Formulate AI Strategy and Governance

Governance structure









# Artificial Intelligence: Model Personal Data Protection Framework









Customisation and Implementation of Al









Information Provision



**Explainable AI** 



Data Subject Rights and Feedback

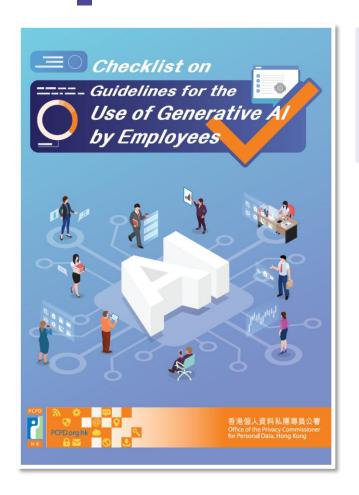


**Language and Manner** 





#### Checklist on Guidelines for the Use of Generative AI by Employees



To help organisations devise internal policies or guidelines for employees' use of GenAI at work while complying with the requirements of the PDPO



Scope



**Protection of Personal Data Privacy** 



**Lawful and Ethical Use and Prevention** of Bias



**Data Security** 



Violations of the policies or guidelines





# **Good Practices of Al Governance**



Consider data privacy risks in risk assessments

Implement internal guidelines on the use of Al

